

## TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY And TOWN OF AMHERST DEVELOPMENT CORPORATION

## 2022 ANNUAL REPORT

(For purposes of Section 2800(2) of the Public Authorities Law)

## Description of the Agency and Purposes of the Annual Report

The Town of Amherst Industrial Development Agency (AIDA) is a not-for-profit, public benefit corporation that provides tax abatement, grant administration and other economic development services to the Town of Amherst. In accomplishing its mission, the AIDA does not receive any operational funding from Federal, State, County or local sources. Instead, the AIDA relies primarily upon administrative fees charged to those companies that utilize its products and services.

The Town of Amherst Industrial Development Agency has one other affiliated not-for-profit organization as follows:

 Town of Amherst Development Corporation (ADC)-This is a local development corporation serving as a conduit for Federal, State, County or local grant funding.

Both the AIDA and ADC are related since they are managed by the same personnel. They share the same Board of Directors as their oversight body.

As a Public Authority, the AIDA and ADC are required to comply with New York State's Public Authorities Law. Under this Law, the AIDA and ADC are required to submit a comprehensive annual report that includes information on:

- Operations and accomplishments
- Revenues and expenses
- Assets and liabilities
- Bond and notes outstanding
- Compensation (for those earning \$100,000 +)
- Projects undertaken during the year
- Property held and property dispositions
- Code of Ethics
- An assessment of internal control structure and effectiveness
- Investment Report Requirement

In compliance with the Public Authorities Law, the following required information is presented for the fiscal year ended December 31, 2022.

## **Operations and Accomplishments**

## Operations:

The Amherst IDA and the Amherst Development Corporation are managed by a 7-member Board of Directors appointed by the Amherst Town Board.

The mission of the Amherst Industrial Development Agency is to promote economic diversity and to broaden the tax base of the Town of Amherst in order to reduce the tax burden on homeowners, while helping to maintain and enhance a high-quality living environment.

## 2022 Accomplishments:

Mission Statement: To promote economic diversity and quality employment opportunities, and to broaden the tax base of the Town of Amherst in order to reduce the tax burden on homeowners, while helping to maintain and enhance a high-quality living environment.

Date Reaffirmed: March 17, 2023

List of Performance Goals:

## Goal #1: Increase private investment and employment opportunities

<u>Measured by</u>: (1) Value of new private investments from tax incentives for new and existing Town of Amherst companies; (2) New and retained employment opportunities for new and existing Town of Amherst companies

In 2022, 53 active AIDA projects produced a total of 5,649 new and retained jobs.

A full accounting of the entire AIDA Portfolio is attached at the end of this report.

The projects listed below were approved and/or had active investment in 2022. In 2022, the AIDA approved \$248,579,835 in projects.

Lease Transactions	<b>Approved</b>	<u>Investment</u>	2021 Activity
3980 Bailey LLC	05/19	\$3,950,000	<b>Project Complete</b>
Amherst Community Solar, LLC	04/21	\$8,568,400	<b>Project Complete</b>
Amherst NY Properties KP6, LLC	04/21	\$83,273,930	<b>Project Underway</b>
Stark Real Estate Holdings, LLC	06/21	\$7,950,000	<b>Project Underway</b>
Amherst 111 APL, RKC, LLC	12/21	\$47,437,505	<b>Project Underway</b>
60 John Glenn, Inc.	02/22	\$1,800,000	<b>Project Underway</b>
Amherst 203 APL RKC, LLC	03/22	\$16,400,000	<b>Project Underway</b>
6842 Main Street, LLC	05/22	\$18,700,000	<b>Project Underway</b>
5877 Main Street, LLC	10/22	\$15,500,000	Project Underway
Tax-Exempt Bond			
Sutton Place Preservation LP	04/22	\$45,000,000	Project Underway

## **Installment Sales**

Amherst Oxford Preservation	7/21	\$10,500,000	Investment Complete
Amherst Princeton Preservation	7/21	\$12,000,000	Investment Complete
Amherst Brewster Preservation	7/21	\$6,100,000	<b>Investment Complete</b>
Amherst Parkside Preservation	7/21	\$6,500,000	Investment Complete

## Goal #2: Support Projects that increase taxable assessment and generate new property taxes

The AIDA conveyed title on eight (8) properties in 2022 with a combined taxable assessment of nearly \$32,810,400. Now fully taxed, these projects will pay an estimated \$903,008 in annual Town, County and School taxes based on 2022 tax rates. We know from annual analysis, that AIDA assisted properties continue to increase in value after a PILOT expires. A listing of these eight properties is at the end of this report.

In addition to these taxes, the AIDA currently has 61 properties under PILOT, which generated nearly \$4.7 million in tax payments broken down as follows:

Town	\$544,414
County	\$759,580
Village	\$12,658
Special Districts	\$605,432
<b>School Districts</b>	\$2,770,180
TOTAL	\$4,692,264

## Goal #3: Implement Agency Policy and Practices that improve operations and advance its Mission

<u>Measured by</u>: Number and value of improvements to advance operation and Mission of the AIDA.

- a. <u>Implementation of Audit Recommendations</u> in 2022, the AIDA reviewed and modified the Shared Services Agreement with the ADC per the recommendations of the Agency's independent audit firm.
- b. <u>Review of AIDA Policies</u> the AIDA reviewed and approved all Agency policies required by the state regulatory agencies.

Goal #4: Support implementation of economic development initiatives that maintain and enhance a high quality living environment in the Town of Amherst, Village of Williamsville and the Region

Measured by: (1) Number of meaningful collaborative efforts with Town of Amherst, Village of Williamsville and Region on development initiatives.

- <u>Boulevard Mall</u> A number of steps in conjunction with the Town and its Eminent Domain action occurred in 2022 to advance the redevelopment of the 64-acre site in Boulevard Central District highlighted by the following:
  - a. <u>Developer Engagement</u> developed marketing materials and began outreach to local and national developers on possible development sites and interest in the property after eminent domain. We met locally and out of town to engage in collaborative meetings with existing land owners on possible pre-development agreements. A relationship with the Greater Jamaica Economic Development Corporation began which could lead to assistance in packaging properties for RFP.
  - b. <u>Infrastructure and Demolition</u> involved in the planning and execution of a strategy to seek resources to upgrade sanitary sewer in the district. The AIDA funded the analysis of the demolition of the existing 900,000 SF structure and associated costs of preparing the site for development.
- 2. <u>Marketing</u> AIDA engaged the Martin Group for a marketing review of its website and creation of collateral to work with the Town on the Medical Spine Strategic Initiative.
- 3. <u>Agriculture Feasibility Analysis</u> Camoin Associates was hired by the AIDA to analyze the supply chain and market opportunities and provide a feasibility analysis for an Agricultural Park and/or Building(s), which was a next step identified in the Town's 2021 Agriculture Study. The consultant completed its work and determined that there was a market for a small shared building and indoor growing operations.
- 4. <u>Audubon Analysis</u> in conjunction with the Town Planning Department, we hired interns to perform and record data on a baseline analysis of commercial space in the in the Audubon area, which is an area roughly bounded by Millersport Highway and North Forest to the north of the University at Buffalo. The base line data is leading to further consultant work in 2023 focusing on new design, zoning and economic strategy for the area.
- Economic and Market Analysis (RKG) RKG was hired by the Town to update and expand upon the AIDA's 2015 market analysis of the Town. The AIDA is a key stakeholder and assisting to manage the consultant and steering committee process. A full report is expected in 2023.
- 6. <u>Countywide Eligibility Policy</u> AIDA, in conjunction with the other four (4) IDAs in Erie County, completed and approved a new Uniform Tax Exemption Policy listing eligibility and PILOT schedules and scoring. The revised eligibility policy included all necessary state law revisions and a process for working on multi-jurisdiction projects and intermunicipal move procedures.

## PROPERTIES OUT OF AIDA AND ON TAX ROLLS AT 12/31/2022

<u>Property</u>	Assessed Value
540 CrossPoint Pkwy	\$8,383,400
100 International Drive	\$5,900,000
2410 North Forest	\$5,853,000
3900 Maple Road	\$4,470,000
3845 Sheridan Drive	\$4,200,000
3860 Sheridan Drive	\$1,840,000
7770 Transit Road	\$1,400,000
5727 Main Street	\$764,000
	\$32,810,400

## Financial Information regarding the AIDA and the ADC

The balance sheets and income statement of the AIDA and the ADC as of and for the fiscal years ended December 31, 2022 and 2021 are included as Exhibit B & C.

The financial statements are audited on an annual basis, by AIDA's and ADC's external auditors, The Bonadio Group. In their opinion, the financial statements present fairly, in all material aspects, the financial position of the AIDA and the ADC as of December 2022 and 2021, and changes in net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

## Projects Undertaken by the AIDA during fiscal year 2022

Exhibit D is a detailed listing of the projects undertaken by the AIDA in fiscal year 2022.

## **Schedule of Bonds and Notes Outstanding**

Exhibit D1 summarizes the AIDA's bonds and notes outstanding at December 31, 2022. The indebtedness shown on this schedule is a mortgage note and obligation of the AIDA and not the Town of Amherst or New York State. The AIDA issued a \$45 million dollar tax-exempt bond for Sutton Preservation, LLP in 2022. The AIDA does not record assets or liabilities resulting from completed bond and note issues since its primary function is to facilitate the financing between the borrowing companies and the bond and note holders.

## Projects Undertaken by the ADC during fiscal year 2022

Exhibit E lists the projects undertaken by the Amherst Development Corporation in fiscal year 2022. The Amherst Development Corporation had no project for FY 2022.

## Schedule of Bonds and Notes Outstanding

Exhibit E1 summarizes the ADC's bonds and notes outstanding at December 31, 2022. The indebtedness shown on this schedule is conduit debt and is *not* an obligation of the ADC, Town

of Amherst or New York State. The ADC does not record assets or liabilities resulting from completed bond and note issues since its primary function is to facilitate the financing between the borrowing companies and the bond and note holders.

## **Compensation Schedule**

The following individual had a salary exceeding \$100,000 during 2022:

<u>Name</u>	<u>Title</u>	<u>Salary</u>	<u>Benefits</u>	<u>Total</u>
David S. Mingoia	CEO/CFO Executive Director	\$130,898	\$33,862	\$164,760

## Listing of certain Property of the Agency

The following is a listing of all real property owned by the AIDA having an estimated fair market value ("FMV") in excess of \$15,000 at the end of fiscal year 2022:

AIDA offices

4287 Main Street, Amherst New York

estimated FMV \$693,000

The AIDA and ADC do not intend to dispose of any real property with a FMV in excess of \$15,000 in 2022.

The AIDA and ADC did not dispose of any real property with a FMV in excess of \$15,000 during 2022.

It should be noted that the above listing excludes the approximately 61 properties/projects in which the AIDA has leasehold interest in order to convey certain tax or other benefits. The property presented is that which AIDA has "real" beneficial ownership.

## **Code of Ethics**

The AIDA and ADC Code of Ethics policy is included as Appendix F.

## Assessment of the Effectiveness of Internal Control Structure and Procedures:

The Town of Amherst Industrial Development Agency and the Town of Amherst Development Corporation are audited by an external CPA firm on an annual basis. As part of their audit, the external auditors may review and test certain internal controls to provide evidence to support their opinion on the financial statements. Although no audit of Amherst IDA's internal controls has been performed, management has not been notified of any material internal control weaknesses resulting from the financial statement audit.

In addition, the Town of Amherst Industrial Development Agency and the Town of Amherst Development Corporation engage external law firms to ensure compliance with applicable laws,

## Investment Report Requirement - Compliance Letters

During the Town of Amherst Industrial Development Agency and Town of Amherst Development Corporation annual audits, the external auditors reviewed Public Authorities Law Section 2925 for reporting compliance. The external auditors indicated that neither corporation invested in financial vehicles as described in Public Authorities Law and issued a letter indicating such, attached as Exhibit H. Both corporations use non-complex investments by placing funds in traditional checking and savings type accounts.

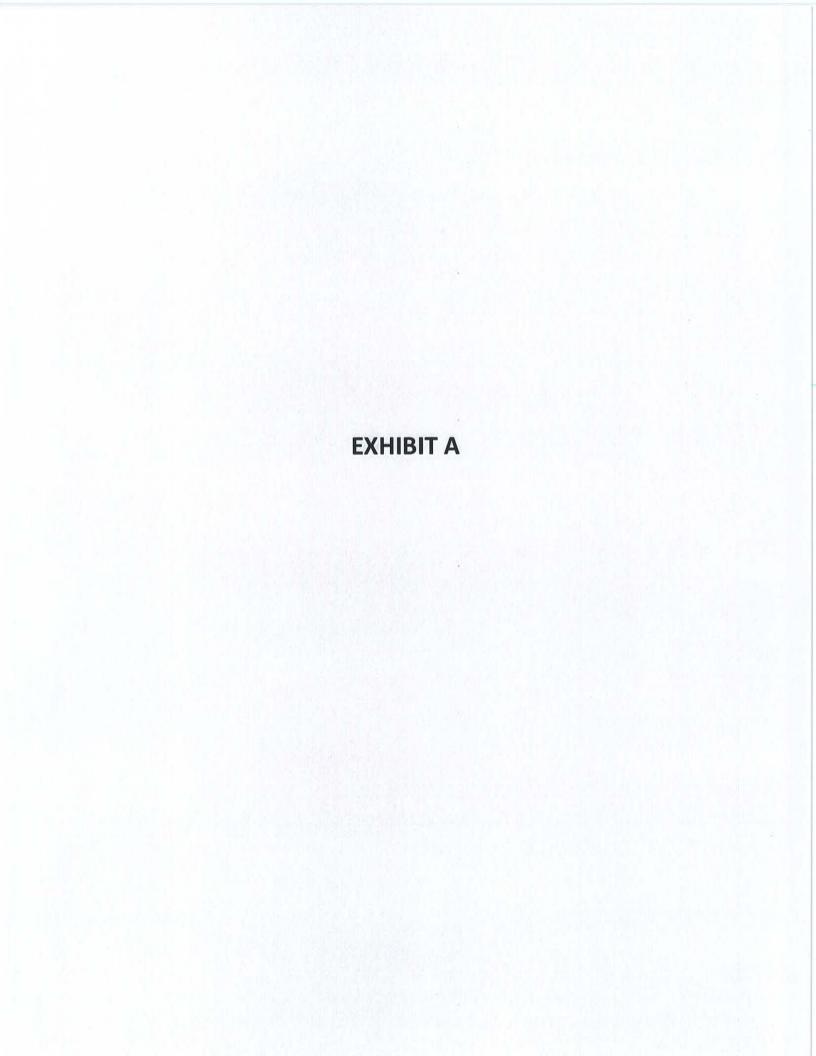
## Certification Pursuant to Section 2800(3) of the Public Authorities Law

Pursuant to Section 2800 (3) of the Public Authorities Law, the undersigned officer of the Town of Amherst Industrial Development Agency (AIDA) and the Town of Amherst Development Corporation (ADC) does hereby certify with respect to the attached annual financial report(s) that based on the officer's knowledge:

- 1) The information provided in the Annual Financial Report is accurate, correct and does not contain any untrue statement of material fact;
- 2) Does not omit any material fact which, if omitted, would cause the financial statements contained in the Annual Financial Report to be misleading in light of the circumstances under which such statements are made; and
- 3) Fairly presents in all material respects the financial condition and results of operations of the AIDA and ADC as of, and for the periods presented in such financial statements.

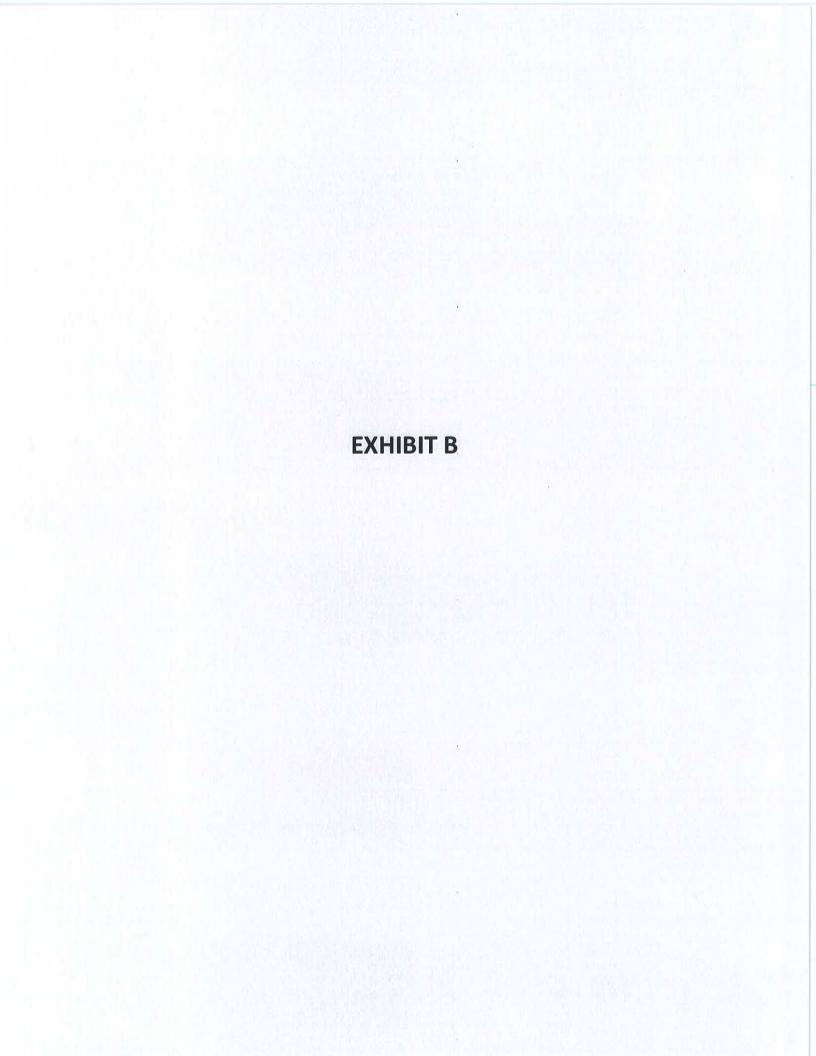
David S. Mingoia

Executive Director/CEO/CFO



	Ап	ount of Tax E	emptions				Payments Made	In Lieu of Taxe by Project Ope	ators		= E	mployment vformation	40.0	
Primary	Sales	Property	Mort Rec	Total	PILOT			School	Total			Est	Current	Emp
Tenant/Develop	Tax	Tax	Tax	Exemptions	Start	County	TOA	District	PILOTs		To IDA	Create	Emp	먉.
Mixed Use Facil	32,894	0.00		32,894	2022		ř	7	e.	32,894		٠		- [
Capital Fence exp	9	16,136	×	16,136	2022		*	3,110	3,110	13,026	18	ري د	20	
Apts-	39,854		27,187	67,041	2024					67,041	*	<u> </u>	1	
Hotel rehab-Apts	9	*	*		2023	X	i	Ŷ		ï	2	ĸ,		
Apts-Zombie	464,949	•	x	464,949	2023	X		¥	,	464,949	0	4	2	
Low income apts	571,338	1	ï	571,338	N/A	ì		¥		571,338	÷	9	1	
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row illicollie abis	382,119	¥	×.	612,944 382,119	N/A	, ,			s s	382,119	ر د	,	- 10 A	
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Low income apts Roswell Park	382,119 410,285 374,584			612,944 382,119 410,285 374,584	N/A N/A N/A 2024					512,944 382,119 410,285 374,584	5 4 25	2 ' 0	, 4 00 -	
Low income apts Low income apts Roswell Park Amherst Stainles	382,119 410,285 374,584 55,836		3 3 3 3	612,944 382,119 410,285 374,584 55,836	N/A N/A N/A 2024 2023			* * * * *		512,944 382,119 410,285 374,584 55,836	25	7	5 4 6 .	
Low income apts Roswell Park Amherst Stainles solar farm	382,119 410,285 374,584 55,836		9 3 3 3 3	612,944 382,119 410,285 374,584 55,836	N/A N/A N/A 2024 2023 2023			* * * * * *		512,944 382,119 410,285 374,584 55,836	22 4 23	272''		
Low income apts Low income apts Roswell Park Amherst Stainles solar farm UBMD	382,119 410,285 374,584 55,836 - 826,816		355,781	612,944 382,119 410,285 374,584 55,836 - 1,182,597	N/A N/A N/A 2024 2023 2023 2023					512,944 382,119 410,285 374,584 55,836 - 1,182,597	5 4 25 - 206	- 2 7 76		
Low income apts Low income apts Roswell Park Amherst Stainles solar farm UBMD MR housing	382,119 410,285 374,584 55,836 - - 826,816 1,043,009	11 1111	- - - 355,781 405,961	612,944 382,119 410,285 374,584 55,836 - 1,182,597 1,448,970	N/A N/A N/A 2024 2023 2023 2023 2025			* * * * * * * *		512,944 382,119 410,285 374,584 55,836 - 1,182,597 1,448,970	5 4 25 -	- 2 7 7 76		
Low income apts Low income apts Roswell Park Amherst Stainles solar farm UBMD MR housing HQ	382,119 410,285 374,584 55,836 - - 826,816 1,043,009 115,972		355,781	612,944 382,119 410,285 374,584 55,836 - 1,182,597 1,448,970 115,972	N/A N/A N/A 2024 2023 2023 2025 2025 2025			* * * * * * * * *	* * * * * * * * *	612,944 382,119 410,285 374,584 55,836 - 1,182,597 1,448,970 115,972	5 4 4 25 206	, , , , , , , , , , , , , , , , , , ,		
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        27,187         67,041           rehab-Apts         464,949         -         464,949         -         464,949           combie         571,338         -         -         464,949           come apts         571,338         -         -         571,338	Amount of Tax Exemptions  Primary  Sales  Property  Mort Rec  Total  Tax  Tax  Tax  Exemptions  32,894  16,136  16,136  16,136  27,187  Total  27,187  464,949  10,136  10,136  27,187  10,136  10,136  27,187  10,136  27,187  10,136  27,187  10,136  27,187  10,136  10,136  27,187  10,136	Primary         Sales         Property         Mort Rec         Total         PILOT           1 Use Facil         32,894         -         16,136         -         31,884         2022         -           If Fence exp         39,854         -         27,187         67,041         2024         -           Icombie         464,949         -         -         464,949         2023         -           Icome apts         571,338         -         -         571,338         N/A         -	Amount of Tax Exemptions  Primary Sales Property Mort Rec Total PILOT Tax Tax Exemptions Start County Use Facil 32,894 16,136 16,136 16,136 17,187 187 198 198 199 100 100 100 100 100 100 100 100 100	Primary         Sales         Property         Mort Rec         Total         PILOT         School         Total         Total         Policitic         PILOTs         School         Total         Total         Policitic         Policitic         Policitic         Policitic         PiloTs         Start         County         TOA         District         PiloTs         PiloTs         Start         County         TOA         District         PiloTs         PiloTs <t< td=""><td>  Amount of Tax   Exemptions   Payments In Lieu of Taxes   PILOTs    </td><td>  Amount of Tax Exemptions</td><td>Primary         Sales         Property         Mont Rec         Total         PILOT         School         Total         Net         Employment Est           Juse Facil         32,894         -         32,894         -         33,894         -         -         33,894         -         -         33,894         -         -         33,894         -         -         33,894         -         -         33,894         -         -         -         33,894         -         -         -         33,894         -         -         -         33,894         -         -         -         -         32,894         -         &lt;</td><td>Primary         Sales         Property         Mort Rec         Total         PILOT         County         TOA         District         PILOT         School         Total         Exemptions         To IDA           I Use Facil         32,894         -         16,136         -         32,894         -         -         33,894         -         33,110         3,110         3,110         33,10         18,294         -           I Fence exp         39,854         -         27,187         67,041         2023         -         3,110         3,110         3,110         13,026         18           rehab-Apts         -         27,187         67,041         2023         -         -         464,949         0           formine         464,949         -         -         571,338         N/A         -         -         571,338         -         -         571,338         -         -         571,338         -         -         571,338         -         -         571,338         -         -         -         571,338         -         -         -         -         -         -         571,338         -         -         -         -         -         -</td></t<>	Amount of Tax   Exemptions   Payments In Lieu of Taxes   PILOTs	Amount of Tax Exemptions	Primary         Sales         Property         Mont Rec         Total         PILOT         School         Total         Net         Employment Est           Juse Facil         32,894         -         32,894         -         33,894         -         -         33,894         -         -         33,894         -         -         33,894         -         -         33,894         - 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        -         571,338         -         -         571,338         -         -         571,338         -         -         571,338         -         -         571,338         -         -         -         571,338         -         -         -         -         -         -         571,338         -         -         -         -         -         -

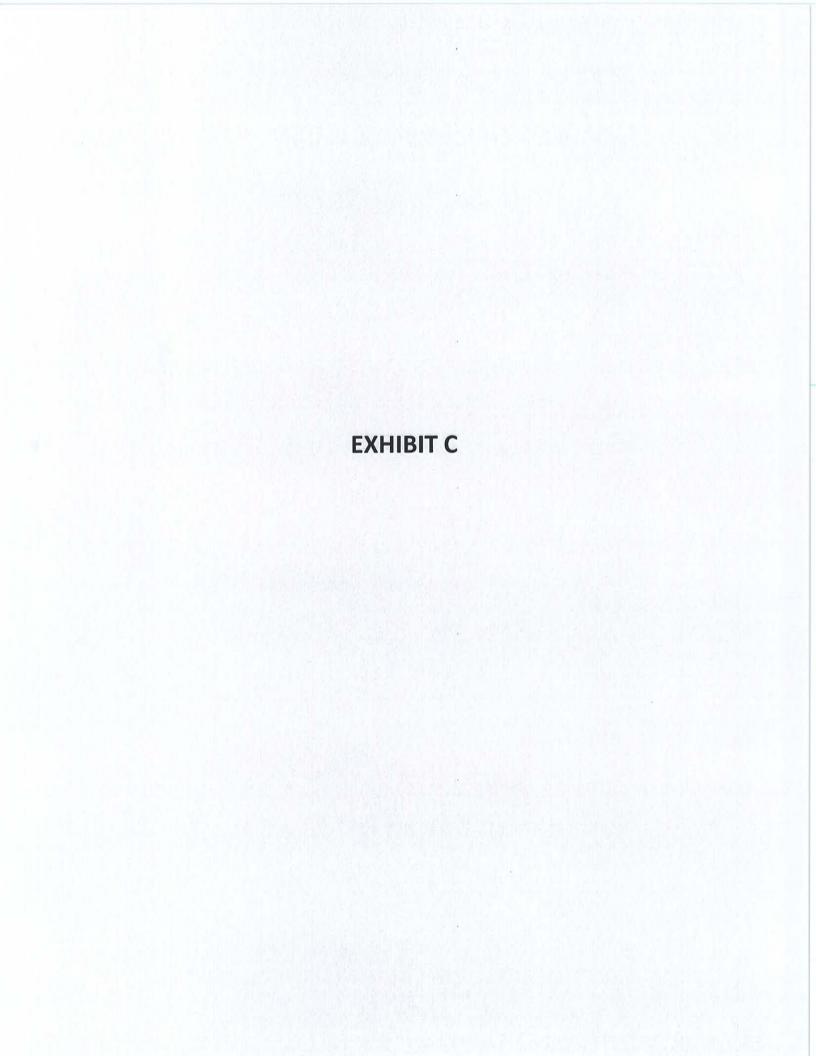
t of AIDA 2022 - will not appear on 2023 report



## TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY (A Discretely Presented Component Unit of the Town of Amherst, New York)

## Statements of Net Position December 31, 2022 and 2021

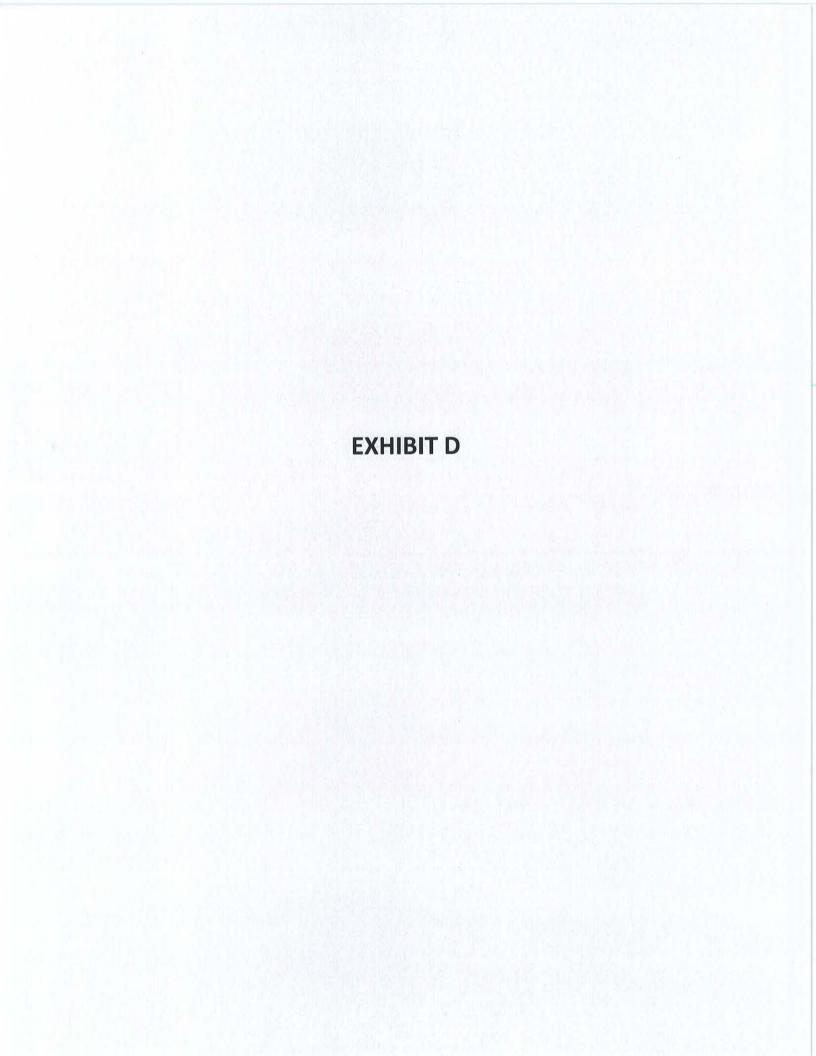
ASSETS		2022		2021
ASSETS				X =
CURRENT ASSETS:				
Cash	\$	2,427,347	\$	1,395,100
Due from Town of Amherst Development Corporation				97,155
Prepaid expenses		5,027	-	5,027
Total current assets		2,432,374		1,497,282
Capital assets not being depreciated		100,000		100,000
Capital assets, net of accumulated depreciation		420,298		430,136
Restricted cash	T. (1)	66,369	_	66,312
Total noncurrent assets		586,667		596,448
Total assets		3,019,041	1	2,093,730
LIABILITIES				
CURRENT LIABILITIES:				
Accounts payable and accrued expenses		922		922
Current portion of mortgage payable		11,674	-	11,143
Total current liabilities		12,596		12,065
MORTGAGE PAYABLE, less current portion		283,782	_	295,252
Total liabilities		296,378		307,317
NET POSITION				
Net investment in capital assets		224,842		223,741
Restricted		66,369		66,312
Unrestricted		2,431,452	_	1,496,360
Total net position	\$	2,722,663	\$	1,786,413



## TOWN OF AMHERST DEVELOPMENT CORPORATION (A Blended Component Unit of the Town of Amherst, New York)

## Statements of Net Position December 31, 2022 and 2021

	202	<u>2</u>	<u>2021</u>
ASSETS			
CURRENT ASSETS: Cash	\$	26,210 \$	135,071
Total assets		26,210	135,071
LIABILITIES			
CURRENT LIABILITIES:			
Due to Town of Amherst Industrial Development Agency			97,155
Total liabilities			97,155
NET POSITION			
UNRESTRICTED	· · ·	26,210	37,916
Total net position	\$	26,210 \$	37,916



## TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY (A Discretely Presented Component Unit of the Town of Amherst, New York)

Schedule of Detailed Financing Activity For the year ended December 31, 2022

	Date <u>Issued/Closed</u>		Basis for Computing dministrative <u>Fees</u>
LEASE AGREEMENTS:			
3980 Bailey LLC	6/22	\$	3,950,000
Amherst Community Solar, LLC	11/22		6,658,400
Amherst NY Properties KP6, LLC - Aspen Heights Project	2/22		65,566,882
UBMD-111 N. Maplemere LLC	3/22		47,437,505
		_	123,612,787
ASSIGNMENT OF LEASES:			
2022 Amherst 111 APL RKC, LLC	6/22	_	47,437,505
TAX EXEMPT BONDS:			
Sutton Place Preservation LP	9/22	0 1	45,000,000
Total 2022 Projects		\$	216,050,292

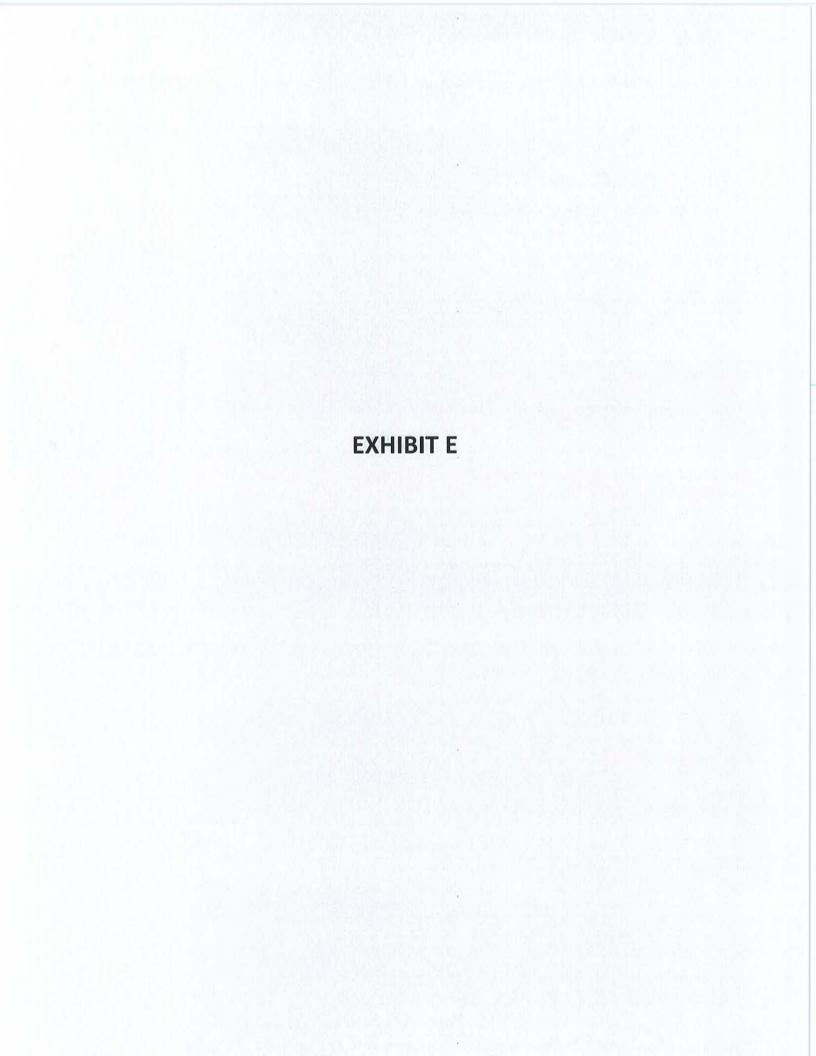
# TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY

PROJECT NAME

4287 Main Street (AIDA offices)

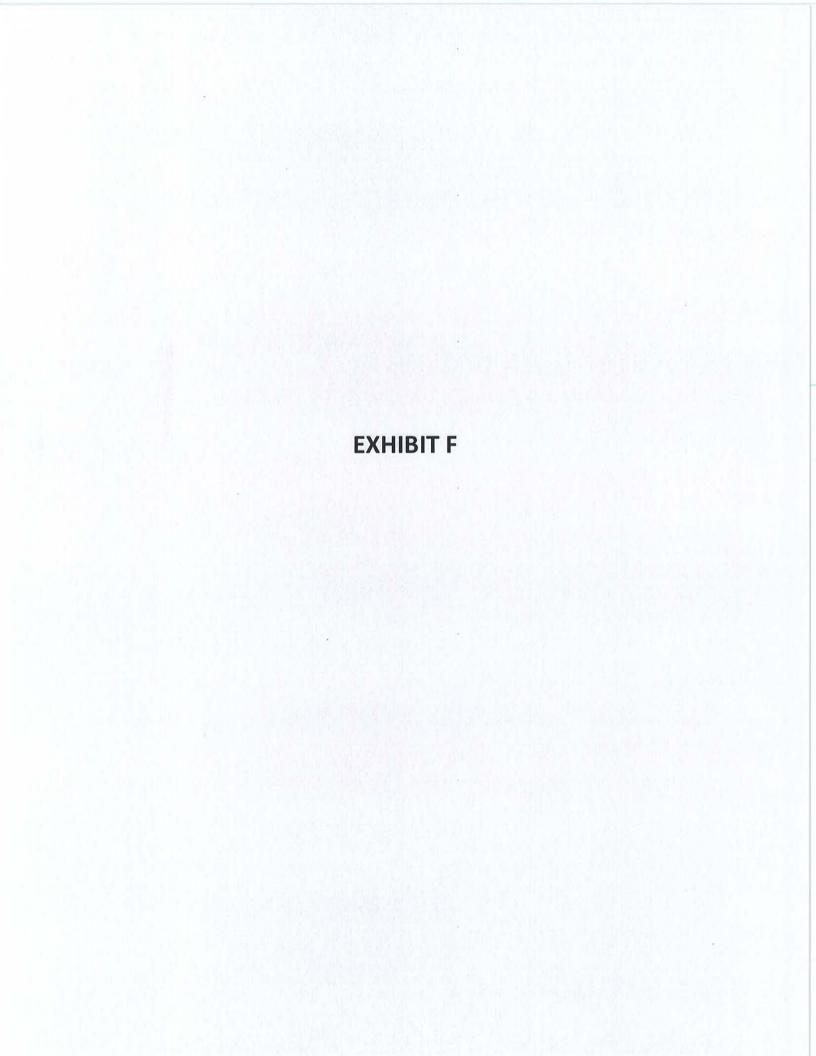
Sutton Place Preservation

	Maturity <u>Date</u>	December-39 October-52	
	Outstanding at 12/31/2022	295,456 45,000,000	10.728 \$ 45.295.456
	Paid 2022	10,728	10.728 \$
	Issued 2022	- 45,000,000	306.184 \$ 45.000.000 \$
	Outstanding at <u>1/1/2022</u>	306,184	306.184
12/31/2022'	Interest Rate	4.75% ariable	S
	Date of Issue	January-20 4. September-22 Variable	



## TOWN OF AMHERST DEVELOPMENT CORPORATION

## 12/31/2022"



## TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY

## **CODE OF ETHICS**

## ARTICLE I Statement of Purpose

The Code of Ethics (this "Code") is a public statement by the Agency that sets clear expectations and principles to guide practice and inspire professional excellence. The Agency believes a commonly held set of principles can assist in the individual exercise of professional judgment. This Code speaks to the core values of public accountability and transparency. The purpose of having a code of ethics and practices is to protect the credibility of the Agency by ensuring high standards of honesty, integrity, and conduct of staff. To that end, this Code articulates the ethical standards to be observed by the Agency in pursuing and implementing economic development initiatives, and it sets rules and policies that prevent conflicts of interest.

## ARTICLE II Conflicts of Interest

No officer, member of the Agency's Board of Directors (the "Board") or employee should have any interest, financial or otherwise, direct or indirect, or engage in any business or transaction or professional activity or incur any obligation of any nature which is in substantial conflict with the proper discharge of his or her or her duties in the public interest. Officers, Board members and employees are directed to review the Agency's Conflict of Interest Policy for further guidance.

## ARTICLE III Standards

- a. No officer, member of the Board or employee should accept other employment which will impair his or her or her independence of judgment in the exercise of his or her official duties.
- b. No officer, member of the Board or employee should accept employment or engage in any business or professional activity which will require him or her to disclose confidential information which he or she has gained by reason of his or her official position or authority.
- c. No officer, member of the Board or employee should disclose confidential information acquired by him or her in the course of his or her official duties nor use such information to further his or her personal interests.

- d. No officer, member of the Board or employee should use or attempt to use his or her official position to secure unwarranted privileges or exemptions for himself, herself or others, including but not limited to, the misappropriation to himself, herself or to others of the property, services or other resources of the Agency for private business or other compensated non-Agency purposes.
- e. No officer, member of the Board or employee should engage in any transaction as representative or agent of the Agency with any business entity in which he or she has a direct or indirect financial interest that might reasonably tend to conflict with the proper discharge of his or her official duties.
- f. An officer, member of the Board or employee should not by his or her conduct give reasonable basis for the impression that any person can improperly influence him or her, unduly enjoy his or her favor in the performance of his or her official duties, or that he or she is affected by the kinship, rank, position or influence of any party or person.
- g. An officer, member of the Board or employee should abstain from making personal investments in enterprises which he or she has reason to believe may be directly involved in decisions to be made by him or her, or which will otherwise create substantial conflict between his or her duty in the public interest and his or her private interest.
- h. An officer, member of the Board or employee should endeavor to pursue a course of conduct which will not raise suspicion among the public that he or she is likely to be engaged in acts that are in violation of his or her trust.
- i. No officer, member of the Board or employee employed on a full-time basis nor any firm or association of which such an officer or employee is a member nor corporation a substantial portion of the stock of which is owned or controlled directly or indirectly by such officer, Board member or employee, should sell goods or services to any person, firm, corporation or association which receives financial assistance from the Agency.
- j. No officer, member of the Board or employee of the Agency shall accept or arrange for any loan or extension of credit from the Agency or any affiliate of the Agency.

## ARTICLE IV Gifts

Pursuant to and in accordance with Section 805-a(1) of the General Municipal Law, no member, director, officer or employee of the Agency shall directly or indirectly, solicit any gift, or accept or receive any gift having a value of seventy-five dollars or more under circumstances in which it could reasonably be inferred that the gift was intended to influence such individual, or could reasonably be expected to influence such individual, in the performance of the individual's official duties or was intended as a reward for any official action on the individual's part.

## ARTICLE V Implementation and Ethics Officer

This Code shall be provided to all members, directors, officers and employees upon commencement of employment or appointment and shall be reviewed annually by the Agency's Governance Committee.

The Finance & Audit Committee Chair shall serve as the Ethics Officer of the Agency, unless the Board designates by resolution a different officer, member or employee of the Agency to serve as the Ethics Officer. The Ethics Officer shall report to the Board and shall have the following duties:

- Counsel in confidence Board members, officers and employees who seek advice about ethical behavior and potential conflicts of interest;
- Receive and investigate complaints about possible ethics violations;
- · Dismiss complaints found to be without substance; and
- Prepare an investigative report of his or her findings for action by the Executive Director or the Board.

## ARTICLE VI Violations

In addition to any penalty contained in any other provision of law, any Agency officer, member of the Board or employee who shall knowingly and intentionally violate any of the provisions of this Code may be fined, suspended or removed from office or employment in the manner provided by law.

## ARTICLE VII Reporting Unethical Behavior

Board members, officers and employees are required to report possible unethical behavior by a Board member, officer or employee of the Agency to the Ethics Officer. Board members, officers and employees may file ethics complaints anonymously and are protected from retaliation as provided in the Agency's Whistleblower Policy.

## ARTICLE VIII Whistleblower Policy

In accordance with Section 2824(1)(e) of the Public Authorities Law, the Agency has adopted a Whistleblower Policy to afford certain protections to individuals who, in good faith, report violations of this Code or other instances of potential wrongdoing within the Agency. The Whistleblower Policy provides Board members, officers, employees and Agency volunteers with a confidential means to report credible allegations of misconduct, wrongdoing or unethical behavior and to protect those individuals, when acting in good faith, from personal or professional retaliation. The Whistleblower Policy is provided and is accessible to all Board members, officers, employees and volunteers of the Agency and is reviewed annually by the Agency's Governance Committee.

## TOWN OF AMHERST DEVELOPMENT CORPORATION CODE OF ETHICS

## ARTICLE I Statement of Purpose

The Code of Ethics (this "Code") is a public statement by the Corporation that sets clear expectations and principles to guide practice and inspire professional excellence. The Corporation believes a commonly held set of principles can assist in the individual exercise of professional judgment. This Code speaks to the core values of public accountability and transparency. The purpose of having a code of ethics and practices is to protect the credibility of the Corporation by ensuring high standards of honesty, integrity, and conduct of staff. To that end, this Code articulates the ethical standards to be observed by the Corporation in pursuing and implementing economic development initiatives, and it sets rules and policies that prevent conflicts of interest.

## ARTICLE II Conflicts of Interest

No officer, member of the Corporation's Board of Directors (the "Board") or employee should have any interest, financial or otherwise, direct or indirect, or engage in any business or transaction or professional activity or incur any obligation of any nature which is in substantial conflict with the proper discharge of his or her or her duties in the public interest. Officers, Board members and employees are directed to review the Corporation's Conflict of Interest Policy for further guidance.

## ARTICLE III Standards

- a. No officer, member of the Board or employee should accept other employment which will impair his or her or her independence of judgment in the exercise of his or her official duties.
- b. No officer, member of the Board or employee should accept employment or engage in any business or professional activity which will require him or her to disclose confidential information which he or she has gained by reason of his or her official position or authority.
- c. No officer, member of the Board or employee should disclose confidential information acquired by him or her in the course of his or her official duties nor use such information to further his or her personal interests.
- d. No officer, member of the Board or employee should use or attempt to use his or her official position to secure unwarranted privileges or exemptions for himself, herself or others, including but not limited to, the misappropriation to himself, herself or to others of the property, services or other resources of the Corporation for private business or other compensated non-Corporation purposes.
- e. No officer, member of the Board or employee should engage in any transaction as representative or agent of the Corporation with any business entity in which he or she has a direct or indirect financial interest that might reasonably tend to conflict with the proper discharge of his or her official duties.

- f. An officer, member of the Board or employee should not by his or her conduct give reasonable basis for the impression that any person can improperly influence him or her, unduly enjoy his or her favor in the performance of his or her official duties, or that he or she is affected by the kinship, rank, position or influence of any party or person.
- g. An officer, member of the Board or employee should abstain from making personal investments in enterprises which he or she has reason to believe may be directly involved in decisions to be made by him or her, or which will otherwise create substantial conflict between his or her duty in the public interest and his or her private interest.
- h. An officer, member of the Board or employee should endeavor to pursue a course of conduct which will not raise suspicion among the public that he or she is likely to be engaged in acts that are in violation of his or her trust.
- i. No officer, member of the Board or employee employed on a full-time basis nor any firm or association of which such an officer or employee is a member nor corporation a substantial portion of the stock of which is owned or controlled directly or indirectly by such officer, Board member or employee, should sell goods or services to any person, firm, corporation or association which receives financial assistance from the Corporation.
- j. No officer, member of the Board or employee of the Corporation shall accept or arrange for any loan or extension of credit from the Corporation or any affiliate of the Corporation.

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Dismiss complaints found to be without substance; and

 Prepare an investigative report of his or her findings for action by the Executive Director or the Board.

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In addition to any penalty contained in any other provision of law, any Corporation officer, member of the Board or employee who shall knowingly and intentionally violate any of the provisions of this Code may be fined, suspended or removed from office or employment in the manner provided by law.

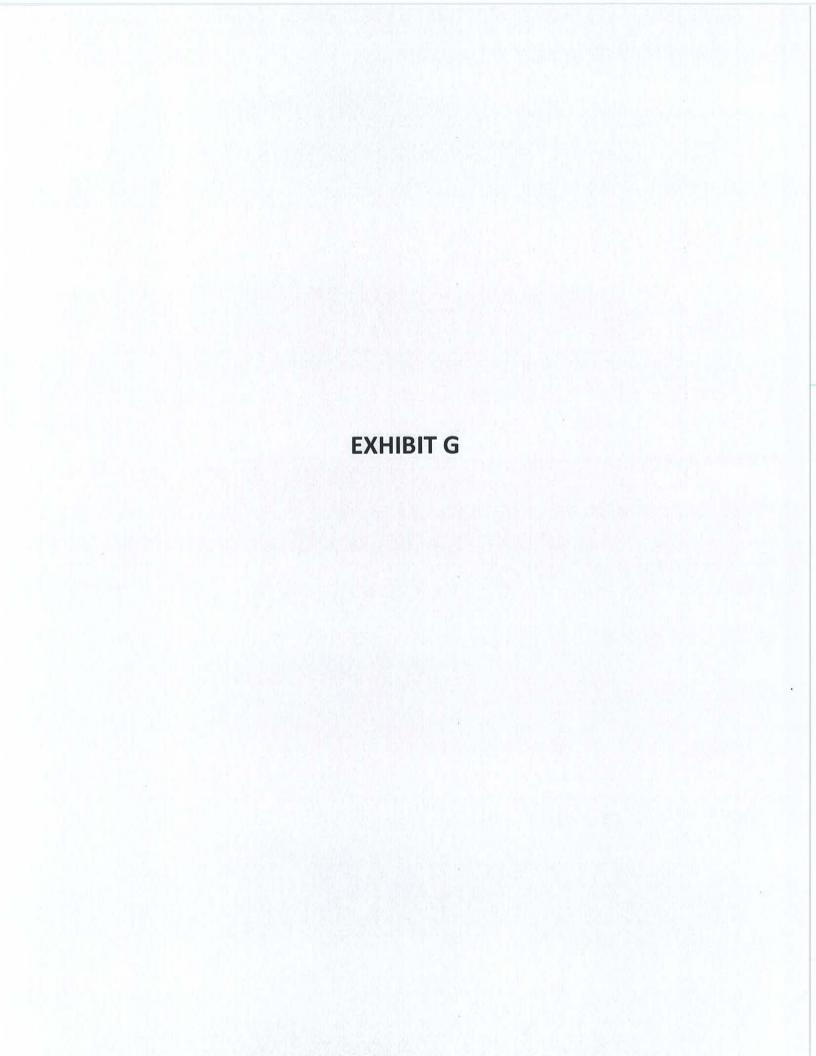
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Reviewed and Accepted: September 16, 2022



## TOWN OF AMHERST INDUSTRIAL DEVELOPMENT AGENCY 2022 ASSESSMENT OF THE EFFECTIVENESS OF INTERNAL CONTROLS

Management of the Town of Amherst Industrial Development Agency (AIDA) is responsible for establishing and maintaining adequate internal controls over financial reporting. The accounting, financial reporting and cash management functions rely on a system of controls outlining the organization's financial procedures documentation and various policies. Internal controls are reviewed continuously, and adjustments are made as needed. Many administrative processes (e.g. payroll, cash management) are performed by employees of the AIDA. Examples of key internal controls are:

Payroll: AIDA payroll is processed by a third-party processor, RPM. The CEO and Bookkeeper verify that payments are only made to employees that are entitled to be paid. As a service organization, RPM undergoes Service Organization Controls (SOC) audit each year. Their most recent SOC 1 audit asserts that the internal controls in place at RPM are operating effectively. RISK = Low

- Cash Disbursements: Disbursements are made primarily by check and occasional wire transfer. Invoices require approval by the Treasurer and CEO prior to payment. Two signatures are required on all checks. During the COVID-19 pandemic, the AIDA board of directors authorized a single signature of either CEO or Treasurer on checks only after email review and approval of invoices by CEO and Treasurer. Wire transfers require the approval of CEO. The Director of Administrative Services and the Treasurer review all bank statements and bank reconciliations.
- Cash Receipts: The Bookkeeper logs all checks, makes photocopy, stamps them "for deposit only", codes the checks and prepares deposits. The Bookkeeper deposits checks at the bank. The Director of Administrative Services reviews deposit slips and deposit receipts. The Bookkeeper records deposits in the general ledger software. Wire/ACH receipts are reviewed and coded by the Director of Administrative Services and are recorded in the general ledger software by the Bookkeeper.

RISK = Low

RISK = Low

All computers are password protected and general ledger software is separately password protected. Access to the general ledger software is restricted to the CEO and Bookkeeper.

AIDA is subject to an annual financial statement audit by an independent accounting firm, in accordance with Government Auditing Standards. While auditors are not engaged to perform an audit of internal controls, the auditors review and test internal controls as part of their audit procedures. There have been no material weaknesses or significant deficiencies in internal controls nor other management letter recommendations noted by the independent auditors.

In summary, the present internal control structure appears to be sufficient to meet internal control objectives in preventing and detecting errors and irregularities.

This statement certifies that the Town of Amherst Industrial Development Agency followed a process that assessed and documented the adequacy of its internal control structure and policies for the year ending December 31, 2022.

## TOWN OF AMHERST DEVELOPMENT CORPORATION 2022 ASSESSMENT OF THE EFFECTIVENESS OF INTERNAL CONTROLS

Management of the Town of Amherst Development Corporation (ADC) is responsible for establishing and maintaining adequate internal controls over financial reporting. The accounting, financial reporting and cash management functions rely on a system of controls outlining the organization's financial procedures documentation and various policies. Internal controls are reviewed continuously, and adjustments are made as needed. The Town of Amherst Development Corporation does not have any employees and administrative processes (e.g. cash management) are performed by employees of the Town of Amherst Industrial Development Agency (AIDA) through a shared services agreement. Examples of key internal controls are:

Cash Disbursements: Disbursements are made primarily by check and occasional wire transfer. Invoices require approval by the Treasurer and CEO prior to payment. Two signatures are required on all checks. During the COVID-19 pandemic, the AIDA and ADC board of directors authorized a single signature of either CEO or Treasurer on checks only after email review and approval of invoices by CEO and Treasurer. Wire transfers require the approval of CEO. The AIDA Director of Administrative Services and the Treasurer review all bank statements and bank reconciliations.

RISK = Low

- Cash Receipts: The Bookkeeper logs all checks, makes photocopy, stamps them "for deposit only", codes the checks and prepares deposits. The AIDA Bookkeeper deposits checks at the bank. The AIDA Director of Administrative Services reviews deposit slips and deposit receipts. The AIDA Bookkeeper records deposits in the general ledger software. Wire/ACH receipts are reviewed and coded by the Director of Administrative Services and are recorded in the general ledger software by the Bookkeeper.

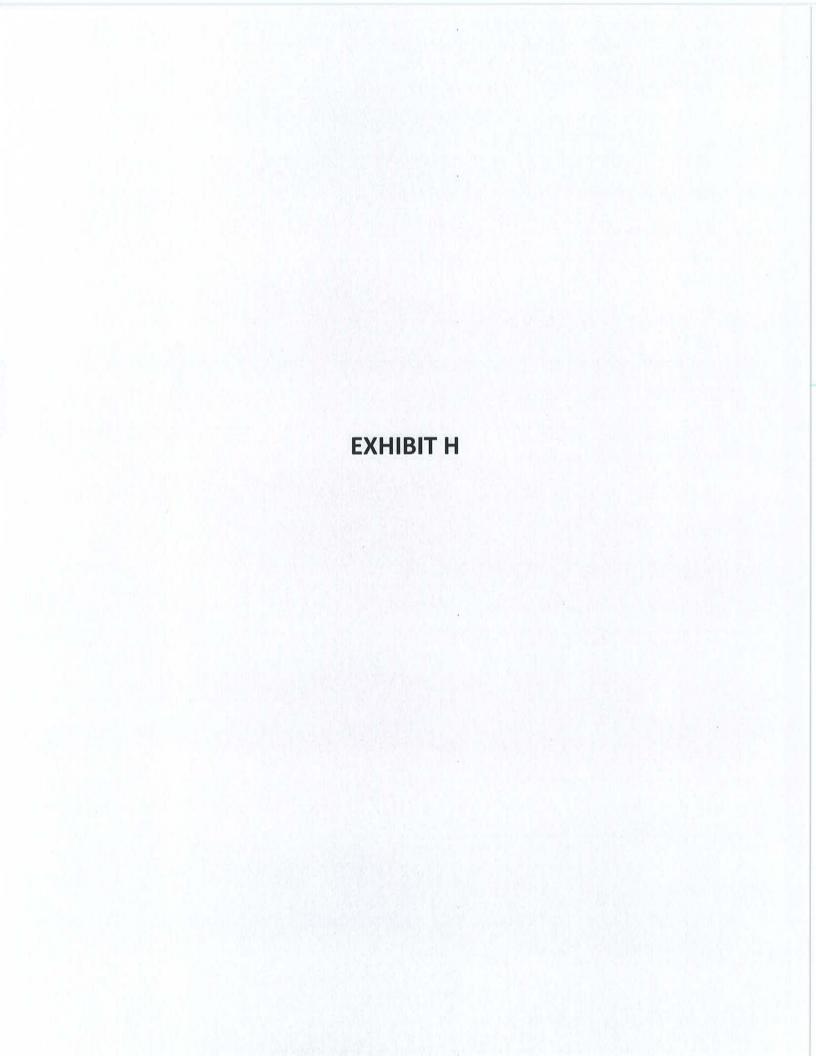
RISK = Low

All computers are password protected and general ledger software is separately password protected. Access to the general ledger software is restricted to the CEO and Bookkeeper.

ADC is subject to an annual financial statement audit by an independent accounting firm, in accordance with Government Auditing Standards. While auditors are not engaged to perform an audit of internal controls, the auditors review and test internal controls as part of their audit procedures. There have been no material weaknesses or significant deficiencies in internal controls nor other management letter recommendations noted by the independent auditors.

In summary, the present internal control structure appears to be sufficient to meet internal control objectives in preventing and detecting errors and irregularities.

This statement certifies that the Town of Amherst Development Corporation followed a process that assessed and documented the adequacy of its internal control structure and policies for the year ending December 31, 2022.



## Bonadio & Co., LLP Certified Public Accountants

February 17, 2023

David Mingoia, Executive Director/CEO
Town of Amherst Industrial Development Agency
4287 Main Street
Amherst, New York 14226

Dear David:

Public Authorities, which are authorized under the Not-for-Profit Corporation Law fall under the Public Authorities Accountability Act (PAAA) and Public Authorities Reform Act (PARA) definition if they are affiliated with, sponsored by, or created by a municipal government.

One of the specific requirements of the PAL is Section 2925, subdivision 6 that indicates:

"Each corporation shall annually prepare and approve an investment report which shall include the investment guidelines, as specified in subdivision three of this section, amendments to such guidelines since the last investment report, an explanation of the investment guidelines and amendments, the results of the annual independent audit, the investment income record of the corporation and a list of the total fees, commissions, or other charges paid to each investment banker, broker, dealer, agent, dealer and adviser rendering investment associated services to the corporation since the last investment report. Such investment report may be a part of any other annual report that the corporation is required to make."

In discussions with the ABO, they have indicated that the annual financial statement audit does not satisfy the requirement above. Furthermore, the requirement extends to not only investments in the conventional sense, but all funds available for deposit in the organization, except for traditional checking and savings type deposits, or trustee directed investments in association with bond issuances. Certificates of deposits would qualify as investments under the regulations.

The complexity of the audit is based primarily on the nature of the organization's investments. Organizations with certificates of deposit or other non-complex investments may be able satisfy the requirements by having an agreed-upon procedures review of its investment policy performed to ensure that the organization is in compliance with said policy.

171 Sully 's Trail Pittsford, New York 14534 p (585) 381-1000 f (585) 381-3131

www.bonadio.com

Since the Amherst Industrial Development Agency does not have investments that meet the criteria as defined above, there is no filing requirement for December 31, 2022.

We can assist you with the requirements of this legislation and provide the reports required to satisfy the objectives, going forward. As necessary, we can perform these concurrently with our annual financial statement audits at an estimated hour basis. Please contact me to discuss the specifics of your needs.

Very truly yours,

Randall R. Shepard, CPA

Plu MICK

Partner

## Bonadio & Co., LLP Certified Public Accountants

February 17, 2023

David Mingoia, Executive Director/CEO Town of Amherst Development Corporation 4287 Main Street Amherst, New York 14226

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100 Corporate Parkway Suite 200 Amherst, New York 14226 p (716) 250-6600 f (716) 250-6605

www.bonadio.com

Since the Town of Amherst Development Corporation does not have investments that meet the criteria as defined above, there is no filing requirement for December 31, 2022.

We can assist you with the requirements of this legislation and provide the reports required to satisfy the objectives, going forward. As necessary, we can perform these concurrently with our annual financial statement audits at an estimated hour basis. Please contact me to discuss the specifics of your needs.

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Justin N. Reid, CPA, CHFP

not M. Rail

Partner